

TNI Manunggal Membangun Desa: Collaborative Governance in Rural Development in Indonesia

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Abstract: The Indonesian National Army (TNI) through the "TNI Manunggal Membangun Desa (TMMD)" program is active in improving the welfare of people in rural areas, especially in remote areas. The success of the 117th TMMD program FY 2023 Kodim 0824/Jember is determined by the active participation of the community in planning and implementation. This approach ensures the program meets local needs while increasing a sense of ownership and sustainability. This research aims to strengthen the understanding and synergy between the TNI and the community in village development through this program. The research was conducted by conducting interviews with TNI members and villagers involved in the program; as well as direct observation in the field to obtain accurate data and information. The results showed that the 117th TMMD FY 2023 Kodim 0824/Jember successfully achieved physical and non-physical development targets in Klungkung Village, Sukorambi District, with full support from the community and government budget. The program not only improved village infrastructure and quality of life, but also strengthened the synergy between the TNI and the community, which had a significant impact on the development of the village into an independent village.

Keywords: TNI-People Unity, Cross-Sectoral Synergy, TMMD 2023

INTRODUCTION

The Indonesian National Army (TNI) was formed from the struggle for Indonesian independence, initially as the People's Security Agency (BKR) and later changed its name to Tentara Republik Indonesia (TRI) before becoming TNI on June 3, 1947. In 1962, the government unified the Armed Forces and the National Police into the Armed Forces of the Republic of Indonesia (ABRI) to increase effectiveness and efficiency. (Pangumpia et al., 2018). ABRI performed a dual role as a defense-security and socio-political force, including countering the PKI rebellion and supporting socio-political stability. (Iswahyudi et al., 2019).. Over time, ABRI transformed with a new role called Dwifungsi, which combined military and socio-political functions. In the reform era, TNI underwent a change to focus on two types of operations: military of war and military other than war, covering a range of tasks such as counter-terrorism and humanitarian assistance. (Irfansyah et al., 2021).. Territorial development is key in empowering the region and strengthening TNI's unity with the people. The Indonesian Army (TNI-AD), formed on October 5, 1945, carries out social functions through programs such as the TNI Manunggal Membangun Desa (TMMD). TMMD aims to accelerate development and improve the welfare of rural communities by involving cooperation between the TNI, local government, and the community. (Purwatiningsih, 2013). This program includes physical and non-physical activities and requires good coordination for success. (Gunawan et al., 2019). Kodim 0824/Jember runs TMMD to help improve the welfare and empowerment of communities in the region. Territorial Development of Kodim 0824/Jember aims to create space, tools, and tough fighting conditions and TNI-People unity through cross-sectoral activities involving all components of society. The 117th TNI Manunggal Membangun Desa (TMMD) Program FY 2023 with the theme "Cross-Sectoral Synergy Realizing Stronger TNI-People Unity" is focused on Klungkung Village, Sukorambi District, Jember Regency. TMMD is part of the TNI Bhakti Operation, which involves the TNI, Regional Government, and related agencies to assist the development and welfare of rural communities. (Effendi, 2020). This program is expected to improve the welfare and resilience of the region through the provision of better infrastructure and facilities. (Mahendra, 2021). The main goal of TMMD is to improve the lives of rural communities by providing essential services such as clean water, electricity, and sanitation. (Lwihpakerti & Purnaweni, 2018).. Improving facilities such as roads, transportation, education, and health services are also a major focus. Support from the government, private sector, and non-governmental organizations is essential to achieve these goals. Investments in basic infrastructure and facilities aim to improve the quality of life, health, education, and economy of rural communities. The TMMD project aims to improve access

and services in remote areas and promote economic growth. (Nugroho, 2010). The combination of public and private sector efforts is expected to create jobs and improve welfare in the villages. Non-governmental organizations (NGOs) can play a role in improving rural living standards by supporting infrastructure projects and providing training and education to communities. Collaboration between the government, private sector and NGOs can improve rural living conditions through the development of better infrastructure and facilities. Social and economic development in targeted villages, such as Klungkung Village, aims to improve the welfare of communities that are usually left behind in terms of infrastructure and public services. (Pangestu, 2016). It is important to ensure access to basic infrastructure such as clean water, electricity and good roads so that rural communities can develop their economic sectors. Education and skills also need to be improved by providing education and training facilities to prepare communities for the job market. (Posma Sariguna Johnson Kennedy, 2022). Economic empowerment, through the development of MSMEs and access to finance, is important to increase income and reduce poverty. Targeted villages need to expand access to public services such as health and sanitation to improve quality of life. Community participation in the planning and implementation of development programs is important for sustainability and goal achievement (Muchlis & Subagya, 2023). Encouraging self-reliance and sustainable development in local communities can be achieved through education, economic empowerment, and active participation. Sustainable management of natural resources and cooperation between parties, such as the government, NGOs, the private sector, and the community are key to achieving self-reliance and sustainable development. TNI can strengthen relationships with communities through good communication, partnership programs, social services, education, and training. (Wahyudi et al., 2017). Social service activities such as free medical treatment and distribution of basic necessities can increase emotional bonds. (Nur, 2015). Education and training programs, as well as cooperation in disaster management, also strengthen the sense of unity. Joint cultural and sports activities, such as art performances and cultural festivals, can strengthen the relationship between TNI and the community. These efforts are important for maintaining stability and security, as well as building harmonious relationships between the TNI and local communities. Challenges in implementing the TMMD Program in Klungkung Village, Sukorambi, include limited resources, funding, and geographical constraints. Limitations in human and material resources, as well as funding, can affect the quality and scope of construction work, as well as lower productivity and infrastructure maintenance. Geographical constraints such as difficult terrain and dispersed villages make it difficult to transport construction materials and equipment, which can slow down the project. Good coordination between the TNI, local government, and village communities is essential to overcome such challenges and ensure project success. Active participation of village communities and local government support can increase the effectiveness and efficiency of development programs. Overcoming these obstacles requires the right strategy and synergistic collaboration. Therefore, this research was conducted to strengthen the understanding and synergy between the TNI and the community in village development through the Manunggal Membangun Desa Program.

METHODS

This research uses descriptive qualitative methods. Research that aims to describe social reality and various phenomena in society accurately and thoroughly can be done using descriptive qualitative research methods. This method allows the object of research to be described in detail so that its nature, character, and model can be fully understood. (Furidha, 2023). However, unlike qualitative research, this method requires more detailed data. Some research instruments in qualitative research methods include researchers, interview guidelines, questionnaires, stationery, and documents or literature sources. One of the instruments used in this research is conducting interviews with TNI members and villagers involved in this TMMD program. Followed by making observations in the field in order to obtain more accurate and clear data. After the data is collected, the researcher organizes the information to be presented in this research with a clear and logical structure, including the creation of a list of sections and key points. This research can be structured by combining data and facts with personal experiences or testimonies, especially regarding TNI activities in the Manunggal.

RESULTS AND DISCUSSION

Government Condition

Related to citizens and has an original legal identity. The authenticity of the village lies in its autonomy and governance based on the rights of origin and local customs. Villages play an important role in the success of regional autonomy with the rights and obligations to improve community welfare. Villages are managed by the Village Head and the Village Consultative Body (BPD), and receive special funding called the Village Fund. The village organizational structure includes the Village Head, village officials, and hamlet heads, with the BPD as the village legislative body. The BPD functions to voice the aspirations of the community, plan the APBD, and oversee the village government. Klungkung Village has institutions such as the LPMD, which is in charge of community empowerment, and Pokdarwis, which develops village tourism. Karang Taruna and PKK are also active in improving social welfare and empowering women in the village. Klungkung Village is one of the villages in Sukorambi Sub-district, Jember Regency, East Java Province. Klungkung Village is located on the slopes of Mount Argopuro. Klungkung Village was designated as a pilot project village by the Regional Head of Jember because it is an independent village as well as a cultural village in Jember Regency. Therefore, development, both physical and non-physical, is carried out well, and the participation of villagers who work together supports development in Klungkung Village. Klungkung Village has a moderate poverty level, with most households in the Pre-Prosperous and Prosperous I categories. The quality of education in this village is high compared to other villages in Kecamatan Sukorambi, supported by adequate facilities as well as the community's economy and outlook on life. Community-based non-formal education is also available as a complement to formal education in accordance with Law No. 20/2003. The village faces a number of mental and physical disability cases, but participation in the family planning program is high with 380 active participants and 153 babies immunized. Health facilities such as the auxiliary health center help with the quality of births, although there are cases of stunting in under-fives that need attention. The village government is committed to providing good health services, including socialization of health cadres and free check-ups. Klungkung Village has good local political dynamics, although enthusiasm for regional and national politics is still lacking, and is known as a cultural village with various arts. The village economy includes agriculture, services, livestock, and small industries, with economic and tourism potential that can be developed despite its less strategic geographical location.

Manunggal Membangun Desa Program in Klungkung Village

The 117th TMMD Program FY 2023 Kodim 0824/Jember aims to improve welfare and infrastructure in Klungkung Village, Jember. The program includes infrastructure development, health services, education, and economic empowerment. Infrastructure built includes roads, houses, toilets, bridges, irrigation, and clean water supply. Health services provided include health checks, medication, and education on hygiene and disease prevention. Education is improved through school renovations and the provision of learning facilities. The program also encourages economic independence through training and support for local economic activities. The 117th TMMD FY 2023 implemented by Kodim 0824/Jember involves various Army units and other stakeholders to accelerate community development in Klungkung Village. Kodim 0824/Jember is responsible for planning, implementing, and supervising this program, with support from units such as the Infantry Battalion, Engineering, and Medical. The local government and community also play an important role in the success of this program through collaboration and active participation. The success of TMMD 117 relies heavily on the synergy between the TNI, the government, and the residents of Klungkung Village. The following are the duties and authorities of personnel in the TMMD Ke-117 FY 2023 Kodim 0824/Jember activities in Klungkung Village, including the following:

1. The Dansatgas and Kodim Staff are responsible for planning, coordination, resource allocation, training, monitoring and conflict resolution during TMMD. They must also document and report on the progress of activities.
2. Pokko SSK Armed Battalion is in charge of securing the area, managing logistics, and coordinating with related parties. They also have operational authority in the field.
3. Armed Battalions support with artillery, logistics, and security. They have the authority to organize the use

of artillery and control security.

4. The 3rd Cavalry Battalion maintains security, provides technical assistance, empowers communities, and ensures military discipline.
5. Lanal Banyuwangi is responsible for coordination, logistical support, water area security, and social and humanitarian activities.
6. Yonko 464 Pasgat coordinates development programs, provides technical assistance, and evaluates program effectiveness.
7. The Korem 083 Technical Team plans, implements, supervises, and evaluates development activities, and coordinates with related parties.
8. The Technical Team of Battalion Zeni Tempur 5 is in charge of infrastructure development and community empowerment, and coordinates with the village government.
9. The Korem 083 Health Team provides health services, conducts counseling, and cooperates with related parties in efforts to improve public health.
10. Korem 083 Mental Counselor is responsible for the mental development of soldiers and provides guidance to the local community regarding various aspects of life.
11. The Jember Resort Police maintained security during the event, provided logistical assistance, and enforced the law in case of violations.
12. The Jember Regency Government plays a role in supervising, coordinating, and supporting the implementation of village development activities.

The basis for the implementation of TMMD activities by Kodim 0824/Jember is based on several official Telegram Letters and Orders that instruct the planning and implementation of the 116th, 117th, 118th, and Imbangan TMMD programs. The purpose of this program is to provide an overview to the Upper Command of the implementation of the 117th TMMD in Klungkung Village and to serve as a guideline for the unit in controlling and implementing activities in order to achieve the expected targets. The scope of the program includes planning, determination of target villages, troop movements, physical and non-physical activities, and readiness of budget and logistical support. The pre-TMMD stage includes careful preparation through coordination with local governments, effective communication with the community, and surveys of village needs and potential. The implementation of the 117th TMMD program FY 2023 is scheduled to start from the troop movement on July 10, 2023 to the closing of activities on August 10, 2023, including the opening ceremony, physical and non-physical target work, and the closing ceremony.

Self-Managed Physical Targets of Jember Regency Local Government

In the 117th TMMD FY 2023 Kodim 0824/Jember program, the construction of a bridge 3 meters long and 3.5 meters wide is one of several important projects carried out to improve connectivity between regions. The bridge was designed with safety and efficiency in mind, and aims to ease community access to various public services and open up new economic opportunities. In addition to the bridge, the program also includes the upgrading of 2,198 meters of asphalt roads, which plays an important role in improving the condition of road infrastructure, thereby facilitating the flow of goods and services, and increasing community mobility. In addition, there are also renovations of uninhabitable houses (RTLH) and latrines for 20 housing units in Klungkung Village, which aim to improve living standards and environmental hygiene, so that people can live more properly and healthily. The construction of

6 units of public bathing and washing facilities (MCK) was also carried out, providing access to adequate sanitation for residents and supporting the improvement of public health. The village mosque was also renovated as part of efforts to improve worship facilities and strengthen social and spiritual ties in the community. The construction of 2 units of neighborhood security posts or Pos Kamling was also carried out, which provides a sense of security and comfort for residents by providing facilities to maintain regional security. In addition, the installation of water reservoirs in Klungkung Village with 3 units of public water reservoirs helps overcome the problem of water scarcity and supports daily life and agricultural activities. To support a healthy lifestyle, a 400-meter long and

2.5-meter wide jogging track was also built, providing a space for residents to exercise and maintain their health. All of these projects were designed with the main goal of improving the quality of life of the people in Klungkung Village and its surroundings, as well as supporting sustainable development and

local economic growth. The 117th TMMD FY 2023 program demonstrates collaboration between the military, government, and community in building infrastructure that supports community welfare.

Self-managed Non-Physical Objectives of Jember Regency Local Government

The Opening and Closing Ceremony of the 117th TMMD FY 2023 Kodim 0824 marked the commitment of the TNI and the Klungkung Village community in building relationships and improving welfare through various development programs. These include the construction of a village market to improve the local economy, PKK coaching for family welfare, strengthening the ideology of Pancasila, eradicating illiteracy, fostering MSMEs, free medical check-ups, making population certificates and isbat nikah, family planning services, socialization of BPJS, PMK, illegal cigarettes, tourism awareness group jamboree, technical guidance on fish farming, empowering the less prosperous, handing over Alqur'an and prayer mats, socialization of environmental damage control and providing fruit seedlings, issuing BPJS, and mobile libraries. All of these initiatives aim to improve the infrastructure, welfare, and knowledge of the community, as well as strengthen the relationship between TNI and residents, support sustainable development, and strengthen the quality of life in the village.

Role of Local Government

The Community and Village Empowerment Office of Jember Regency has an important role in supporting the 117th TNI Manunggal Membangun Desa (TMMD) program in Klungkun Village, Sukorambi District. This role includes program coordination with Kodim 0824/Jember, efficient and transparent management of development funds, community empowerment through mentoring and training, and monitoring and evaluation of program implementation. In addition, the Agency also provides technical assistance in project planning and supervision. Activities carried out include business development and appropriate technology, strengthening the capacity of LKD Klungkung, activating the PKK program, fostering Village-Owned Enterprises, and socializing the determination of village boundaries. With the involvement of the Community and Village Empowerment Service, it is hoped that the synergy between the local government, TNI, and the community can be established for the progress of Klungkun Village. The National and Political Unity Agency (Kesbangpol) of Jember Regency has an important role in supporting the 117th TNI Manunggal Membangun Desa (TMMD) activities of the 2023 Fiscal Year carried out by Kodim 0824/Jember in Klungkung Village, Sukorambi District. Kesbangpol is tasked with coordinating and facilitating between the Army and various parties in the village to ensure the TMMD program runs smoothly and effectively. They are also responsible for strengthening the synergy between government agencies, the Army, and the local community, so that the implementation of activities can have a broad positive impact. In addition, Kesbangpol participates in the supervision and evaluation of the implementation of TMMD activities to ensure that development programs are in accordance with the plan and provide optimal benefits to the community. In the 117th TMMD activities, Kesbangpol carried out several activities, including socialization of the 2024 elections, socialization of local regulations, strengthening early vigilance ahead of the elections, as well as programs to strengthen the ideology of Pancasila and national character. Thus, Kesbangpol's role is crucial in ensuring the smooth and successful implementation of TMMD in Klungkung Village. The Regional Disaster Management Agency (BPBD) of Jember Regency has a crucial role in the 117th TNI Manunggal Membangun Desa (TMMD) FY 2023 activities carried out by Kodim 0824/Jember in Klungkung Village, Sukorambi District. BPBD acts as a coordinator and implementer in disaster management and post-disaster recovery in the region. They are responsible for developing disaster preparedness plans, conducting risk assessments, and organizing training programs to improve community readiness for disasters. In the context of TMMD, BPBD Jember District coordinates between Kodim 0824/Jember, the community, and other related parties to ensure the smooth running of the activities. They also manage information related to potential disasters for good anticipation. BPBD provides counseling and education to the Klungkung Village community on disaster mitigation to increase awareness and reduce disaster risk. If a disaster occurs during or after the implementation of TMMD, BPBD is ready to provide assistance and assistance for recovery. BPBD activities in the 117th TMMD include natural disaster education in boarding schools and elementary schools, as well as the installation of disaster

evacuation signs. The role of BPBD is crucial to ensure the safety, welfare of the community, and smooth implementation of the TMMD program. In the activities of the 117th TNI Manunggal Membangun Desa (TMMD) Fiscal Year 2023 implemented by Kodim 0824/Jember in Klungkung Village, Sukorambi District, Jember Regency, the Jember Regency Education Office plays an important role in supporting the success of the program. The Education Office contributes by providing adequate education facilities, which aim to improve access and quality of education in the area. In addition, they also support non-formal education programs that benefit the local community. The education office also organises socialisation and education on the importance of education for village development. Activities undertaken include learning programs for illiterate communities. Through this active role, the Education Office is expected to help achieve the overall objectives of the TMMD program in Klungkung Village. The Cooperative and Micro Business Office of Jember Regency has an important role in supporting the activities of the 117th TNI Manunggal Membangun Desa (TMMD) Fiscal Year 2023 in Klungkung Village, Sukorambi District, Jember Regency. As a government agency that focuses on cooperative and microenterprise development, the Cooperative Office provides support and guidance to help small businesses develop and contribute to the local economy. In the context of the 117th TMMD, the Cooperative Office plays a role in several important aspects. They provide assistance and coaching to micro businesses in Klungkung Village to improve the quality and competitiveness of these businesses. This includes technical assistance, information and training in various aspects such as market trends, financial management and business strategies. In addition, the Dinas Koperasi also organizes training and education on skill enhancement, business management, and marketing. The Cooperative Office participates in the development of business facilities and infrastructure, such as the construction or repair of business premises and the provision of supporting facilities. This aims to improve the competitiveness and sustainability of micro enterprises. In addition, they are involved in fundraising and cooperation with other parties to support the development of micro enterprises in the village. Activities carried out by the Cooperative and Microenterprise Agency in the 117th TMMD include the UMKM title at the opening of the TMMD, cheap basic food bazaar, facilitation of microenterprise legality, vocational training in making pancake tape, and coaching to local MSMEs. The active involvement of the Cooperative and Micro Business Office is expected to encourage economic growth, have a positive impact on the local economy, and improve the welfare of the Klungkung Village community. The Jember District Health Office plays a crucial role in ensuring public health in the region through various tasks and authorities. Their main responsibilities include disease surveillance and control, organization of general and specialized health services, development of human resources in the health sector, management of health data and information, and coordination and supervision of health activities from various agencies. In the context of the 117th TNI Manunggal Membangun Desa (TMMD) Fiscal Year 2023 activities carried out by Kodim 0824/Jember in Klungkung Village, the Health Office plays a role in several ways. They became the organizing partner, provided guidance and guidance to the villagers regarding health, and showed their presence in the TMMD activities. The Health Office also provides education and information about health to the community and acts as a monitor of health conditions in the area. Activities carried out by the Health Office in the 117th TMMD include free health checks for Klungkung Village residents, J-gema toga counseling, provision of PMT for stunted children, mass circumcision of school-age children, and coaching classes for pregnant women and toddlers. Through this active participation, the Health Office contributes to the increased attention and management of public health in Klungkung Village. The Population and Civil Registration Office of Jember Regency plays an important role in the activities of the 117th TNI Manunggal Membangun Desa (TMMD) Fiscal Year 2023 implemented by Kodim 0824/Jember in Klungkung Village, Sukorambi District. They are responsible for conducting population data collection that includes information on the number, age, gender, and marital status of residents, which is important for program planning and resource allocation. In addition, this office also handles the recording of civil events such as births, deaths, marriages, and divorces that are necessary for local administration and policies. The Population and Civil Registration Office provides population administration services, including the issuance of family cards, ID cards, birth certificates, and death certificates, to facilitate community access to important documents. They also collaborate with relevant agencies such as Kodim 0824/Jember, village governments, and other institutions to ensure the smooth implementation of TMMD and support development in Klungkung Village. Their activities in the 117th TMMD include the issuance of family

cards, ID cards and KIA, marriage certificate hearings, and mobile population administration services. Their role is very important in supporting the successful implementation of TMMD in Klungkung Village.

The Jember District Office of Women's Empowerment and Child Protection, Population Control and Family Planning plays a crucial role in the 117th TNI Manunggal Membangun Desa (TMMD) activities in Klungkung Village, Sukorambi District. This office is responsible for various aspects related to women's empowerment, child protection, population control, and family planning. The PPPAKB office supports women's empowerment by developing the social, economic and political capacity of women in the village. They also play a role in child protection, ensuring children's rights such as education, health, and protection from violence are met. In population control, this office manages population data and implements family planning programs to address uncontrolled population growth. They are also responsible for providing education and access to safe contraceptive methods and reproductive health services. Activities carried out in the 117th TMMD include free IUD/Implan insertion services, coaching for the KB Village Working Group, prevention of violence against women, quality women's empowerment training, and family life preparation for teenagers. In addition, the PPPAKB Office was involved in mapping problems with villagers and forming an integrated action plan to address social, economic, and environmental issues in Klungkung Village. In the 117th TNI Manunggal Membangun Desa (TMMD) of Fiscal Year 2023 implemented by Kodim 0824/Jember in Klungkung Village, Sukorambi District, Jember Regency, the Food Crops, Horticulture, and Plantation Office of Jember Regency plays a crucial role. This office is responsible for supporting the TMMD program through various contributions. The Food Crops, Horticulture, and Plantation Agency provides technical assistance to the community as well as providing superior seeds and fertilizers to increase agricultural yields in the region. In addition, they organize training and counseling on effective farming techniques to improve farmers' skills. These agencies also conduct monitoring and evaluation of agricultural programs in the TMMD to evaluate achievements and identify constraints. Specific activities undertaken by the agency in the 117th TMMD include the socialization of farm labor insurance. With this active role, the Food Crops, Horticulture, and Plantation Office of Jember Regency contributed greatly to the success of TMMD activities and increased agricultural productivity in Klungkung Village. The Forestry, Food and Livestock Service Office (DKPP) of Jember District plays an important role in the 117th TNI Manunggal Membangun Desa (TMMD) activities implemented by Kodim 0824/Jember in Klungkung Village, Sukorambi Subdistrict, Jember District. DKPP is responsible for the management and development of the agriculture, fisheries, and livestock sectors in the area. During TMMD, DKPP together with TNI members will be involved in various activities that support these sectors. They will assist local farmers with land provision, seed planting, and harvesting, and support the development of modern agricultural technology. In the fisheries sector, they will work with fishermen to fish, maintain fish ponds, and develop fisheries technology. In terms of animal husbandry, DKPP and TNI will assist local farmers in raising livestock, producing livestock products, and developing livestock technology. DKPP's role in TMMD is expected to increase production capacity in the three sectors, improve the welfare of the local community, and strengthen the relationship between the TNI and the local community. The Youth and Sports Office (Dispora) of Jember Regency plays an important role in the 117th TNI Manunggal Membangun Desa (TMMD) activities of the 2023 Fiscal Year carried out by Kodim 0824/Jember in Klungkung Village, Sukorambi District, Jember Regency. Dispora coordinates and monitors youth and sports activities in the area. In the context of TMMD, the agency helps identify the potential of youth and involves them in activities as a form of youth development. They also play a role in organizing sports programs that involve the community to improve health, fitness and solidarity. In addition, it provides skills coaching to youth involved in TMMD and assists in the organization of supporting events during the activities. With its diverse roles, the Youth and Sports Office of Jember District contributed to the successful implementation of TMMD in Klungkung Village. The Jember Regency Civil Service Police Unit (Satpol PP) is tasked with maintaining public order and enforcing local regulations in the region. They regulate traffic, ensure public safety, and protect the environment. In the 117th TNI Manunggal Membangun Desa (TMMD) activity of Fiscal Year 2023 implemented in Klungkung Village by Kodim 0824/Jember, Satpol PP plays an important role as a strategic partner. They are responsible for security and order enforcement during TMMD activities, as well as providing logistical assistance and operational support. In addition, Satpol PP also coordinates with various parties to ensure synergy in the implementation of the program. Activities carried out by Satpol

PP in the 117th TMMD included disaster mitigation training for linmas and socialization on illegal cigarettes as well as art performances. With these contributions, Satpol PP supports the success of TMMD in improving community welfare and infrastructure development in Klungkung Village. The Jember Regency Fisheries and Marine Service has an important role in the 117th TNI Manunggal Membangun Desa (TMMD) Fiscal Year 2023 implemented by Kodim 0824/Jember in Klungkung Village, Sukorambi District, Jember Regency. Given that Jember Regency is located on the southern coast of East Java, the potential for fisheries and marine in this region is enormous. These services contribute as a source of food by providing fish catches as an important source of protein for TMMD members and the local community. In addition, the fisheries sector also plays a role in the regional economy by improving economic welfare through the production and marketing of fishery products. In the 117th TMMD activities, the Fisheries and Maritime Affairs Office carried out technical guidance on fish farming and fish seed stocking in public waters. This contribution supports the success of TMMD by strengthening the fisheries and marine sector in Klungkung Village. The Jember Regency Social Service is a government agency that handles social welfare programs and services in the region. In the activities of the 117th TNI Manunggal Membangun Desa (TMMD) Fiscal Year 2023 implemented by Kodim 0824/Jember in Klungkung Village, the Social Service plays an important role. They are responsible for distributing social assistance, including food, clothing, and shelter, to support the local community. The Dinas Sosial also provides mentoring and coaching to ensure the community can make optimal use of the TMMD, including counseling on community participation and local potential development. In addition, they conduct mapping and identification of community social conditions to tailor TMMD programs to real needs. Activities carried out by the Social Service in the 117th TMMD include social services for orphans, pregnant women, and stunting children, social services for basic necessities for the poor, and tagana soup kitchens. The role of the Social Service is very crucial in supporting the smoothness and success of the TMMD program in Klungkung Village. The Tourism and Culture Office of Jember Regency plays an important role in the 117th TNI Manunggal Membangun Desa (TMMD) Fiscal Year 2023 implemented by Kodim 0824/Jember in Klungkung Village. This office focuses on developing tourism potential by promoting tourist destinations, developing tourism infrastructure, and training tourism services. In addition, the Culture Office is tasked with preserving local culture by assisting the preservation of community traditions and customs. The collaboration between the Tourism and Culture Office and Kodim 0824/Jember ensures synergy between physical development and tourism development and cultural preservation. This contribution provides direct benefits to the community, including improved economy, cultural understanding, and welfare. Activities implemented by the Tourism and Culture Office in the 117th TMMD include the Jember Fashion Carnival performance, Pokdarwis socialization, Pokdarwis jamboree, and Sandorlelang local culture title. The Industry and Trade Office of Jember Regency plays an important role in the 117th TNI Manunggal Membangun Desa (TMMD) Fiscal Year 2023 in Klungkung Village, Sukorambi District. The agency supports TMMD activities by providing information and assistance related to industrial and trade potential, assisting in the identification of economic opportunities in the village, and facilitating cooperation between the military, local government, and local businesses. Activities carried out by this agency include a cheap food bazaar and cheap basic food services, which aim to improve the welfare of the local community. Meanwhile, the Jember District Environment Office plays an important role in ensuring that TMMD activities in Klungkung Village remain compliant with environmental regulations. They monitor the environmental impact of development activities, provide counseling and education on protecting the environment, and manage natural resources in a sustainable way. Activities carried out include socialization of environmental pollution control, discussion of environmental damage control, doping tree seedlings, and symbolic planting of tree seedlings. The role of the Environmental Agency is very important to ensure that development is carried out in an environmentally friendly and sustainable manner. The Library and Archives Office of Jember Regency contributed significantly to the 117th TNI Manunggal Membangun Desa (TMMD) activities in Klungkung Village. The agency's main roles include providing relevant information and resources, preserving regional cultural heritage, and supporting research and education. The agency provides books, documents and other materials for project planning and implementation, as well as providing access to archives and manuscripts to understand local history and traditions. In addition, they also organize mobile libraries in schools and the general public. Through these contributions, the Library and Archives Department supports

community development and increases the impact of the TMMD initiative in Klungkung Village. Bank Jatim Jember Regency plays an important role in the activities of the 117th TNI Manunggal Membangun Desa (TMMD) Fiscal Year 2023 in Klungkung Village. Bank Jatim supports TMMD by providing financing or funding for infrastructure development and related programs. They also assist in financial management and project administration. In addition, Bank Jatim provides social assistance to the residents of Klungkung Village. With this support, it is expected that the 117th TMMD can run successfully and provide positive benefits to the local community. The Jember Branch of the Social Security Administration (BPJS) of Labor plays an important role in the 117th TNI Manunggal Membangun Desa (TMMD) FY 2023 activities in Klungkung Village. BPJS Kesehatan is involved in ensuring that social security programs and benefits are properly distributed to underprivileged communities. They provide health services and medical assistance, distribute social security benefits, implement outreach programs for education, and coordinate with other agencies. BPJS activities in TMMD include socialization on work risks, submission of BPJS worker cards, and counseling on social security. The role of BPJS is very important to improve the welfare and quality of life of the community during TMMD. RSUD Dr. Soebandi Patrang Jember is a leading hospital in Jember that provides quality health services. In the activities of the 117th TNI Manunggal Membangun Desa (TMMD) FY 2023, RSUD Dr. Soebandi Patrang played a role in providing health services and support to the Klungkung Village community. Activities carried out include ultrasound examination of pregnant women, nutrition for pregnant women and stunted children, assistance to eliminate deaths, health checks for pregnant women, socialization of pre-natal readiness, and contraceptive services. RSUD focuses on improving the health and well-being of the community through various medical services and health campaigns.

Organizing Aspect Analysis

In the planning stage, the 117th TMMD FY 2023 was planned continuously with the local government and OPD of Jember. Target determination was conducted in a bottom-up manner, accompanied by a site visit by Kodimn0824/Jember and related OPDs. Socialization was conducted to Klungkung Village residents to explain the purpose of TMMD and community involvement. Non-physical activity plans were developed with the Jember Regional Government OPD according to the social conditions of the community. In the preparation stage, a coordination meeting was held with the Local Government and socialization of the Pre TMMD plan. Special considerations were taken for the heavy terrain and frequent rainy weather. TMMD Task Force personnel are prepared along with material and infrastructure facilities, as well as the Main Command Post and Tactical Command Post. TMMD SSK personnel live in residents' homes to increase unity. At the implementation stage, the 117th TMMD began with the deployment of troops and the implementation of activities from July 12 to August 10, 2023 in Klungkung Village. The activity began with the signing of the Minutes of Handover of Work and ended with closing which involved publication through various media. In the termination stage, material and personnel checks are carried out, as well as budget management and administration reported to the Top Command.

Aspect Analysis of Binter Goal Achievement

From the aspect of fighting space, TMMD activities focus on improving public facilities and welfare through road and housing construction to support the defense system and reduce social inequality. From the aspect of fighting tools, TMMD fosters the spirit of mutual cooperation and increases public trust in the government and TNI, supports territorial development and preparedness for challenges. From the fighting conditions, it is expected that the results of TMMD will improve the social conditions of the community, advance the economy, maintain harmony, and create a safe area. The non-physical targets of TMMD are directed at improving environmental security, awareness of government regulations, the spirit of mutual cooperation, entrepreneurial skills, as well as health and stunting prevention. From the aspect of TNI-People unity, TMMD shows synergy between Kodim 0824/Jember, local government, and the community, with the spirit of duty and good social communication.

Aspect Analysis of Local Government and Community Support

The local government of Jember fully supports TMMD activities from the planning stage to the end,

including budget support and technical personnel. The Klungkung Village community also provided positive support by actively participating in physical and non-physical activities, showing voluntary presence and involvement in the implementation of TMMD.

Overall Evaluation of TMDD Implementation

The evaluation of the analysis provides important input and considerations to improve the organization of the upcoming TMMD. At the planning stage, the planning of TMMD activities in the 0824/Jember Kodim area is good, but needs improvement. One important step is the formation of a special team at the Regency level that handles the TMMD integrated program. This team should consist of personnel such as the Kodim, Bappeda, DPMD, PUPR Office, and the Regional Financial Management Agency (BPKD), based on the Regent's Decree. This team will work from the issuance of planning orders from the Top Command, to prepare the TMMD Program more optimally and as expected. In the preparation stage, the implementation of Pre TMMD has contributed greatly to the optimization of the results of physical activities, so that they can be completed on time according to the target. Determination of implementation time needs to be based on location analysis, weather conditions, and terrain. Support from Ministries / NGOs already exists, but participation from related SKPDs still needs to be increased to realize the integration of TMMD activities in the future. During the implementation stage, although some non-physical activities experienced time changes due to related SKPD activities, this did not reduce the quality and quantity of materials or participants. Given the short implementation time of non-physical activities, only 30 days, changes in community behavior require continuous coaching. At the termination stage, there is still a need for socialization to residents regarding the maintenance of the results of physical activities so that they are well maintained

CONCLUSION AND SUGGESTION

The 117th TNI Manunggal Membangun Desa (TMMD) Program FY 2023 Kodim 0824/Jember is a collaboration between the TNI, local government, and the community to advance the village. The implementation of TMMD in Klungkung Village, Sukorambi District, Jember Regency, went according to plan, with all physical and non-physical targets achieved on time thanks to budget support from the Jember Regency Government. The program succeeded in improving community welfare through the development of village infrastructure, such as roads, irrigation, and public facilities, as well as counseling and training to increase community capacity. Community support for TMMD plays an important role in the success of the program, which also increases their understanding of TNI's role in village development. The 117th TMMD recorded various achievements, including the improvement of Klungkung Village's Village Development Index (IDM) status from a developing village to an independent village. The program also emphasized the importance of synergy between the TNI and the community in village development, which is expected to continue to ensure long-term benefits for the welfare of the local community. To increase the effectiveness and impact of the TMMD program, there are several steps that TNI can consider. First, strengthening community involvement in the planning and implementation of development projects is crucial to ensure that initiatives are aligned with local needs and priorities. Second, TNI can invest in capacity building programs for local communities to empower them to take ownership of development initiatives, by providing relevant training and resources. Third, emphasizing sustainable development practices is necessary to ensure the long-term impact of TMMD projects, including encouraging environmentally friendly approaches. Fourth, technology integration can help simplify project monitoring, evaluation, and improve communication and efficiency of TMMD operations. Fifth, partnerships with other stakeholders, such as government agencies, non-governmental organizations, the private sector, and academia, can broaden the scope and support community development initiatives. In addition, robust monitoring and evaluation needs to be conducted to track progress, identify challenges, and ensure accountability. TNI should also promote best practices and success stories of TMMD to inspire other communities. Finally, there needs to be an integrated and sustainable maintenance of the results of the 117th TMMD FY 2023 activities in Klungkung Village, Sukorambi District, Jember Regency, so that the benefits can last long and support the welfare and development of the local community

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